Concord Food Co-op Board Meeting March 21, 2023 – 5:00 to 7:00 pm **Hotel Concord** Facilitator Jaran Blessing Note taker/Recorder: Melanie Waldvogel Participants Board members, Chris Gilbert (General Manager); Michael Healy (Remotely); Interested Staff; All Co-op Members are welcome to attend Board meetings. Board Discussion of Board Self-Assessment Results (C&D Policy) Highlighted 2023 Strategic Plan **Topics Desired Outcomes for this meeting: Desired Outcomes** GM Update to Board on Strategic Planning Process and External Consulting Develop a better understanding of the Co-op's financial position Identification of Areas for Growth

Agenda	Ite m #	Item	Purpose*	Leader	Time
	1	Welcome	Discussion	Jaran	5 min
	2	Strategic Planning Presentation and Discussion	Discussion	Michael	1 hour
	3	General Manager's Report	Discussion	Chris	10 min
	4	NCG Benchmarking Data Discussion	Discussion	Chris	15 min
	5	C&D Policy Review: Strengths & Areas for Growth	Discussion	Katherine	15 min
	6	Membership Committee: Letter to Members Ideas	Discussion	Krista/Chuck	5 min
	7	Minutes	Decision	Pete	5 min

Decisions & Key Conclusions	Agend a Item #	Decision/Conclusion		
Action Items	Who	Action	By when	

Maria Maria Maria	N - 1
Next Meeting Date	Next board meeting is scheduled for 04/18/23 at 5:00 pm at Hotel Concord and/or Zoom.

^{*} Purpose: Info, Discussion, &/or Decision